

Common Purpose, Common Cause

Voluntary and Community Sector Strategy | Action Plan 17-18

This action plan set outs a series of activities, outputs and outcomes designed to deliver the outcomes detailed in the VCS strategy. The plan focuses on a 12 month period. Additional action plans will be developed as projects and initiatives progress.

Strategic leads have been identified for the four strategic priorities detailed in the strategy. These individuals, from the three partners, will be responsible for ensuring that the proposed actions are taken forward and the outcomes are reported back to the Public Sector/VCS liaison group (and other associated governance structures). A list of operational leads from each of the partners have been identified. These individuals will give their expertise and help drive forward certain actions. The strategic lead will convene working groups as and when appropriate in order to progress parts of the strategy. It may not be necessary to call all the partners together for a meeting. The intention is to keep meetings to a minimum.

The plan also provides a narrative around of the actions to give context and where it relates to pre-existing projects or strategies.

The Public Sector/VCS Liaison group will hear feedback on progress from each of the strategic leads and when appropriate the group will look in more details at certain initiatives.

This plan will be shared across the partners and progress will be reported on via Community Southwark's website.

The diagram (right) attempts to show how each of the four strategic priorities are linked with the connected communities priority being the linking priority. Where are inter-dependencies in the plan these have been highlighted.



Strategic Objective	To improve quality and outcomes for residents that reduce and prevent future demand on high cost, high demand services	Strategic lead	Operational leads
Strategic Priority	Better partnership working to improve outcomes for residents	Gordon McCullough Community Southwark	Hayley Sloan , CCG/LCN Ginette Hogan , Public Health Sally Causer , Southwark Law Centre Danny Edwards , Local Economy, LBS Andy Matheson , Communities Division, LBS
1	Key deliverables/outcomes: <ul style="list-style-type: none"> Core principles that outline and quantify expected standards for working together, early engagement, co-design and collaboration Open up access to data across agencies by sharing aggregated, anonymised data Better partnerships with business Greater collaboration in the VCS 		

Activities	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct
1.1 Draft standards for working together												
1.2 Consult on and agree standards						Live					Review	
1.3 Develop data sharing procedures												
1.4 Promote/test data sharing process									Review			
1.5 Update CS online data sections												
1.6 Promote/support Southwark Giving			Priorities created			Fund launched						
1.7 Collaboration support Local Community Offer	Older people, disabilities and mental health							Shared learning			PLGs	

Summary	Links to other strategies/initiatives
<p>1.1 The broad principles outlined in the strategy will be used a basis for a set of standards to be applied across the VCS/NHS and Council when working together. This works forms the basis for all joint working. The standards need to be agreed at the various governing bodies – CCG, Commissioning Board, etc.</p> <p>1.3 A set of simple procedures to help VCS orgs access data held by the council, CCG need to be developed. The work on this strand will also look for examples of good practice and how the sharing of data can be developed further.</p> <p>1.6 Southwark Giving – a strategic board (made up of funders and businesses) is driving forward Southwark Giving. Regular updates will be given the Public Sector/VCS liaison group</p> <p>1.7 Under the Local Community Offer , Community Southwark is working with various organisations to assist them to collaborate. Once the process is completed the lessons will be shared – the intention will be inform future commissioning arrangements. There will be regular updates to the Public Sector/VCS liaison group.</p>	<p>Tale of Two Southwark (Southwark Giving)</p> <p>CCG Five Year Forward View</p> <p>Early Action Commission</p> <p>London Venture</p> <p>GLA – London Hub</p> <p>Nesta</p>

Strategic Objective	To improve quality and outcomes for residents that reduce and prevent future demand on high cost, high demand services	Strategic lead	Operational leads
Strategic Priority	Improved commissioning and grant giving	Genette Laws (Director of Commissioning, Southwark Council)	Steve Smith , Community Southwark Director Joint Commission CCG/Southwark Council Andy Matheson , Southwark Council Simon Mitchell , Southwark Council Alex Evans , Time and Talents Sarah Thurman/Elaine Crush , United St Saviour's/Wakefield Tetley Chris Green , Citizens Advice Southwark
2	Key deliverables/outcomes: <ul style="list-style-type: none"> • Development of a strategic VCS commissioning board/commissioning forward plan/COF • Development of Collaborative Commissioning principles/ways of working/local by default • Development of Common Outcomes Framework • Review and re-design of grants programme – linked to COF • Improved online information management for funding applications 		

Activities	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct
2.1 Set up Strategic VCS Commissioning Board												
2.2 Cross-dept Commissioning Officer Group												
2.3 Develop collaborative commission approach	Scope/options				Consult							
2.4 Develop Outcomes Framework / indicators	Indicators/application					Go live						
2.5 Produce VCS commissioning forward plan		Update			Update			Update			Update	
2.6 Review and redesign grants programme			Options paper			Consult (election period!!)						Launch
2.7 Develop online data management tool	Scope/test/promote					Live						
2.8 Outcomes conference											Plan for Apr 19	

Summary	Links to other strategies/initiatives
<p>2.1 VCS Commissioning board started meeting in May 17 – meets on a quarterly basis. Feedback into Public Sector/VCS Liaison</p> <p>2.2 Cross-departmental Commissioning Officer Group established and will oversee the development of Common Outcomes Framework, the revised grants programme and compiling the VCS commissioning forward plan</p> <p>2.3 The strategy set out an ambition to develop a collaborative commissioning approach based on co-production and local by default. This strand of work – overseen by the VCS Commissioning Board – will be to operationalize how commissioning exercises are undertaken across the partners.</p> <p>2.7 Due North as an online platform to streamline data management for funded organisations is being trialled.</p> <p>2.8 As part of the COF it was suggested an annual conference be convened to assess progress against the indicators in the COF</p>	Fairer Future Promises Southwark Five Year Forward View Early Action Commission DCLG Communities Fund (model) Cabinet Office Civil Society Implementation Group (commissioning) Digital integration (see 4) PLGS Info sharing protocols (see 1)

Strategic Objective	To sustain and build strong, cohesive communities where no one group or community is left behind											
Strategic Priority	Better use community assets to revitalize communities											
3	Key deliverables/outcomes: <ul style="list-style-type: none"> Improved use/ownership of community spaces to increase wellbeing Make better use of buildings and other physical assets/estate Embed co-production and co-design into place based strategies 											
Strategic lead			Operational leads									
Stephen Douglass (Director of Communities, Southwark Council)			Matt Jackson , Southwark Council Jess Leech , Southwark Council Rosemary Watts , CCG Deborah Hayman , Community Southwark Eileen Conn , Peckham Vision Sophie Baird , Public Health Jon Best , Ecology Officer, LBS Dan Taylor , Regeneration, LBS Katherine Pitt , Communities Division									

Activities	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct
3.1 Facilitate greater ownership/use of green spaces												
3.2 Refresh open spaces strategy												
3.3 Update premises information portal												
3.4 Support on-line booking system for spaces												
3.5 Ensure availability of range of VCS premises												
3.6 Review means of community involvement in planning												
3.7 Review and implement new community engagement toolkit												

Summary	Links to other strategies/initiatives
3.1 Identify lead/facilitator to identify spaces that could be used to create self-sustaining healthy activities 3.2 Bring together community groups to create a “master plan” for this area – in relation to unused/unloved spaces and how they might be transformed 3.3 Develop an online presence providing information on premises which is relevant to VCS – could either be hosted on LBS website or CS 3.4 Identify gaps in VCS premise(s) – and ensure availability of range of VCS spaces through affordable business spaces below market rents, incubation units, encouraging and supporting co-location, promote meanwhile use of existing properties, making better use of council premises such as TRA halls 3.6 Review means of involvement as part of a digital strategy for the planning service. This will be looking at all the ways in which people engage with planning and how to improve how they do that online along with focused support where that is not possible. 3.7 The Community Engagement team has developed a community engagement toolkit. This action to review its application and how it can be developed.	Social Regeneration Strategy Community Engagement Toolkit Statement of Community Involvement Early Action Commission Fairer Futures priorities WeGovNow new online platform

Strategic Objective	To sustain and build strong, cohesive communities where no one group or community is left behind										
Strategic Priority	Support communities that are connected and more resourceful										
4	Key deliverables/outcomes: <ul style="list-style-type: none"> Unlocking community assets to improve health and wellbeing Create stronger community connections Support people to develop their ideas into action and support increased social action 										
Strategic lead		Operational leads									
Mark Kewley (Director of Transformation and Performance, CCG)		Helen Rice , Advising London Truly Johnston , Community Southwark Forid Ahmed , Southwark Council Jacky Bourke-White , Age UK Lewisham and Southwark Local Care Network rep Matt Little , Local Economy, LBS									

Activities	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct
4.1 Unlocking community assets (CHAMPS)												
4.2 Develop community connections (social prescribing)	Scope and review											
4.3 Develop community connections (local democracy)												
4.4 Develop community connections (social action – PPGs/TRAs)												
4.5 Develop an online portal for services	Spec			Hack			Funding					
4.6 Volunteering strategy	Scope											
4.7 Support young people to start social enterprises												

Summary	Links to other strategies/initiatives
3.1 The learning from the CHAMPS project – to understand how to unlock and integrate community assets – to improve wellbeing will feed into longer term plans around community assets 3.2 There is growing momentum about developing neighborhood models of social prescribing. This work is closely linked to the LCNs and is 3.3 Improving community connections though any changes to local democratic structures (eg Community Councils) 3.4 This relates to a CCG/Community Southwark project to link a number of PPGS and TRAS to develop social action projects 4.5 Develop an integrated services online portal. Design a hack day for developers to develop a spec – source funding 4.6 There is a pre-existing volunteering strategy that deals with getting more people involved in volunteering (particularly those with high support need users). The steering group will report on progress 4.7 Develop a programme of support to help young people develop social enterprises	Volunteering Strategy CHAMPS project SAIL project GSTT Charity strategy CCG/CS Reaching Communities Skills Strategy WeGovNow – new online platform joining up civil engagement tools